The Sharia Economic Ecosystem in Indonesia: Preliminary Study

Hendro Wibowo¹

¹Sekolah Tinggi Ekonomi Islam SEBI, Indonesia E-mail: hendro.wibowo@sebi.ac.id

Article History:

Received: 20 May, 2025 Revised: 29 May, 2025 Accepted: 31 May, 2025

Keywords: *Islamic Economy*, Indonesia, Ecosystem, Islamic Finance, Halal Industry.

Abstract: The Sharia economy has experienced rapid growth in Indonesia, accompanied by increasing public awareness of Islamic financial principles and government regulatory support. This is supported by the Sharia economic ecosystem, which covers the real sector based on Sharia principles. This study analyzes the structure, development, and challenges of building Indonesia's sustainable Sharia economic ecosystem. This research employs a qualitative method, incorporating a literature review approach based on relevant sources. The results of the study indicate that the Sharia economic ecosystem in Indonesia comprises four main pillars: the Halal Product Industry, the Sharia Financial Sector, Sharia Social Funds (including Zakat, Shodagoh, and Wagf), and Sharia Business and Entrepreneurship. Through the National Committee for Sharia Economics and Finance (KNEKS), the government has played a crucial role in developing a roadmap and promoting cross-sector collaboration. The implications of this study underscore the importance of strengthening regulations, enhancing public literacy, and fostering strategic collaboration among Sharia financial institutions, the halal industry, and ZISWAF institutions to create an inclusive and globally competitive ecosystem.

Introduction

The Sharia economy in Indonesia has experienced significant growth in recent decades, coinciding with the increasing Muslim population and growing public awareness of economic principles based on Islamic law (Batubara & Nasution, 2023). As a country with the largest Muslim population in the world, Indonesia has great potential to develop a comprehensive Sharia economic ecosystem (Safei, 2021). It encompasses the financial sector, halal industry, and social sectors, including Zakat and Waqf (Hidayat et al., 2024). The Indonesian government has also established a strategic policy direction by creating the National Committee for Sharia Economics and Finance (KNEKS), aiming to strengthen the structure and integration of the ecosystem (Anggraini et al., 2024).

Conceptually, the Sharia economic ecosystem comprises a collection of economic entities and mechanisms grounded in Sharia principles, including justice, transparency, and the prohibition of riba and gharar (Masykur et al., 2023). This ecosystem includes Sharia financial institutions, halal-based micro, small, and medium enterprises (MSMEs), Sharia financing systems, and government regulations and policies that support them (Darmawan, 2024). The Sharia economic ecosystem fosters synergy between spiritual values and modern economic dynamics, where business actors seek to balance profit, blessings, and social justice (Qalbia & Saputra, 2024).

However, there are still various obstacles to strengthening this ecosystem. Several studies reveal a gap between the potential and actual implementation of the Sharia economy, particularly in terms of community literacy, digital integration, and support for halal micro and small

Vol. 2, No. 1, May, 2025

https://journal.e-ice.id/index.php/icestra/index

enterprises (MSMEs), which still face limited access to financing (Purnama & Nurrachmi, 2024; Wati et al., 2022). In addition, the absence of an integrated system between *zakat* institutions, *waqf*, and the real sector also weakens the overall driving force of the ecosystem (Ariza et al., 2024). Therefore, further studies are needed to evaluate and propose strategies for developing a more integrated and inclusive Sharia economic ecosystem.

Several recent studies have highlighted the important role of government policies, Sharia-based financial technology innovation (Sharia fintech), and *halal* value chain integration in strengthening the competitiveness of Indonesia's Sharia economy globally (Mutmainnah & Yuwana, 2024). One of the new approaches currently being developed is the synergy between Islamic boarding schools, which serve as both religious and educational institutions, and *halal*-based economic actors to empower the people's economy (Syahputra et al., 2022). By considering these dynamics, developing a Sharia economic ecosystem is not only a domestic need but also an excellent opportunity to make Indonesia the center of the world's Sharia economy (Bilqis, 2023).

Method

This study employs a qualitative method with a descriptive approach, aiming to gain a deep understanding of the dynamics of the Sharia economic ecosystem's development in Indonesia (Sjaiful, 2023). Data were collected through literature studies sourced from various open-access scientific journals, official reports from related institutions such as the National Committee for Sharia Economics and Finance (KNEKS), and academic articles discussing the integration between the sharia financial sector, *balal* industry, *ZISWAF*, and Islamic boarding school economic actors (Sadjab et al., 2024). The analysis was carried out descriptively by reviewing and interpreting various relevant findings to strengthen the structure and synergy of the Sharia economic ecosystem. This approach enables researchers to examine the relationships between ecosystem components and assess the strategic challenges and opportunities encountered in efforts to establish Indonesia as a global center for Sharia economics (Bilqis, 2023; Mutmainnah & Yuwana, 2024; Syahputra et al., 2022).

Result and Discussion

Definition of Sharia Economic Ecosystem

The Sharia Economic Ecosystem is an integrated and mutually supportive economic system comprising business actors, financial institutions, the real sector, the government, and supporting infrastructure, all based on Islamic Sharia principles (PPN/Bappenas, 2018). This ecosystem is characterized by transactions free from usury and gharar, promoting social justice, equitable wealth distribution, and a balance between individual and community interests (Irsan & Utama, 2016). Keberadaan empat pilar utama—produk *halal*, keuangan syariah, dana sosial Islam, dan kewirausahaan syariah—menjadi fondasi penting dalam membangun ekosistem yang berkelanjutan dan inklusif (PPN/Bappenas, 2018).

According to the National Committee for Islamic Economics and Finance (KNEKS), the Sharia economic ecosystem includes four main pillars: *Halal* Product Industry, Sharia Financial Sector, Sharia Social Funds (*Zakat, Infaq, Shodaqoh*, and *Waqf*), and Sharia Business and Entrepreneurship (Haerunniza & Muhammad, 2024; PPN/Bappenas, 2018). This Sharia economic ecosystem is supported by regulatory infrastructure, human resources, technology, and institutions that are by Islamic law (Rozalinda, 2020; Yulianti, 2009). The four pillars, including the *halal* industry, sharia finance, social *waqf*, and entrepreneurship support, complement each other and form a crucial foundation for building a more inclusive and sustainable economy, primarily through optimizing the role of Productive *Waqf* (Sukmana et al., 2025).

Vol. 2, No. 1, May, 2025

https://journal.e-ice.id/index.php/icestra/index

Table 1. Essential Elements and Components of the Sharia Economic Ecosystem

Key Elements	Key Components	Strategic Roles	Sources
Islamic Finance	Islamic Bank, Islamic	Providing usury-free	Rozalinda (2020)
	Insurance, Islamic Capital Market, Islamic Fintech	financing, supporting ethical and inclusive investment	
Halal Product	Food, Beverages,	Meeting global <i>halal</i> standards,	PPN/Bappenas,
Industry	Pharmaceuticals,	expanding exports,	(2018)
,	Cosmetics, Fashion, Halal	strengthening national	,
	Tourism	competitiveness	
Islamic Social	Zakat, Infak, Alms, Waqf	Reducing social inequality,	Haerunniza &
Fund	(ZISWAF)	driving productive economic sectors based on the people	Muhammad (2024)
Islamic	Islamic MSMEs, Islamic	Encouraging economic	KNEKS (2019)
Entrepreneurship	Business Incubator,	independence of the people	` ,
•	Islamic Startup	and the growth of businesses based on Islamic values	
Regulation &	KNEKS, OJK, BI, DSN-	Ensuring sharia compliance,	PPN/Bappenas,
Institution	MUI, BPJPH	policy harmonization, and ecosystem acceleration	(2018)
HR & Education	Islamic economic	Increasing the capacity and	PPN/Bappenas,
	curriculum, HR training,	literacy of sharia economics in	(2018)
	Islamic higher education institutions	all levels of society	(*)
Technology &	Islamic fintech platform,	Expanding the reach of access	Sukmana et al.
Digitalization	digital zakat/waqf, halal e-	to sharia economics,	(2025)
O	commerce	increasing efficiency and transparency	,
Research &	Halal research institutions,	Generating new models to	Sukmana et al.
Innovation	Islamic product	answer contemporary	(2025)
	innovation, <i>waaf</i> economic model incubation	challenges	, ,

Source: processed from various sources (2025)

Islamic finance is the main backbone of this ecosystem, including Islamic banking, Islamic capital markets, Islamic insurance, and Islamic-based fintech (Fajar et al., 2024; Gandasari et al., 2024). Support from regulatory institutions, such as the Financial Services Authority, Bank Indonesia, and the National Sharia Council-MUI, further strengthens the financial system's architecture, aligning it with Islamic law (Putri et al., 2022; Rama, 2015). The halal product industry in Indonesia is experiencing rapid growth, encompassing the food, beverage, cosmetics, pharmaceutical, and fashion sectors. Halal certification, conducted by the Halal Product Guarantee Agency (BPJPH), is a crucial prerequisite for expanding this ecosystem internationally (Azwar, 2024).

On the other hand, Sharia social funds play a strategic role in supporting the community's social inclusion and economic development. Optimizing Zakat, Infaq, Shodaqoh, and Waqf can be a solution to social inequality and financing of productive sectors. Digitalization presents both opportunities and new challenges. Adopting digital technology in the Sharia ecosystem—through Sharia fintech, digital zakat platforms, and halal e-commerce—can increase efficiency and expand the reach of Sharia services to the broader community. Strengthening Sharia MSMEs is crucial in supporting the Sharia-based real sector. This MSME empowerment strategy should be implemented through Sharia financing, halal literacy, and strengthening the digital ecosystem.

Indonesia's economic growth is significantly influenced by the success of Islamic finance

Vol. 2, No. 1, May, 2025

https://journal.e-ice.id/index.php/icestra/index

development, which provides an alternative to conventional financing that is inclusive and adheres to Islamic principles. The development of the Islamic economic ecosystem in Indonesia has shown positive growth, especially in the Islamic finance sector and the halal industry (Hidayat, 2023). The latest developments show an increase in the number of Islamic financial institutions in Indonesia, which include Islamic commercial banks, Islamic business units (UUS), and Islamic people's financing banks (BPRS). Currently, 14 Islamic commercial banks, 20 UUS, and 164 BPRS are actively operating. In addition, collaboration with Islamic-based financial technology institutions (Islamic fintech) has also developed, although the number remains smaller than that of conventional fintech (Panggabean, 2024).

In addition, the transaction volume of halal products and Sharia-based services has increased significantly over the last five years, driven by government regulatory support and growing awareness among Muslim consumers of Sharia principles (Fitriyani et al., 2025). Islamic boarding schools have also begun to transform into economic activity centers through halalbased business units (Safitri & Hammam, 2025). This transformation expands the role of Islamic boarding schools in education, making them strategic actors in empowering the grassroots economy (Kasudin et al., 2024).

However, the findings also revealed that the integration between the main subsystems in this ecosystem remains suboptimal (Syamsuri et al., 2023). Zakat, infaq, sedekah, and waqf (ZISWAF) institutions have not been fully integrated into the Shariah financial sector or the productive real sector, such as halal MSME (Aji et al., 2023). The lack of cross-institutional collaboration and the limited use of information technology has hindered the economic potential of individuals managed by Sharia social institutions, preventing them from contributing optimally to national economic growth (Aprilia et al., 2024). This is exacerbated by the community's low level of digital literacy and the use of Sharia finance.

Based on these findings, Table 1 below summarizes the main aspects, findings, and constraints identified in developing the national Sharia economic ecosystem, complete with references underlying the analysis.

Table 2. Identification of Constraints in the Development of the Sharia Economic Ecosystem

Ecosystem Aspects	Key Findings	Constraints Faced	Sources
Growth of Islamic	The number of Islamic	Still limited product	Fitriyani et al. (2025);
Financial Institutions	banks, BPRS, and	innovation and low	Hidayat (2023)
	Islamic fintech has	Islamic financial	
	increased significantly;	literacy.	
	consumer awareness of		
	halal products has		
	increased.		
Integration of	Minimal integration	Lack of institutional	BI & BWI (2016);
ZISWAF Institutions	between ZISWAF	synergy and utilization	Luntajo & Hasan (2023);
with the Real Sector	institutions and MSMEs;	of information	FOZ (2020)
	the potential for zakat	technology.	
	and waqf has not been	-	
	optimally utilized.		
Regional Distribution	Rapid progress in areas	Uneven regulatory	Bilqis (2023); Quraisy et
and Regional Support	such as West Java and	support and limited	al. (2019)
	Aceh; other regions are	integrated data between	
	still experiencing lags in	institutions.	
	implementation and		
	integration.		

Source: processed from various sources (2025)

Vol. 2, No. 1, May, 2025

https://journal.e-ice.id/index.php/icestra/index

Regional disparities also pose a challenge to the implementation of Sharia economics in Indonesia. On the one hand, West Java and Aceh Provinces have shown rapid progress thanks to strong regulatory and institutional support, as seen in the implementation of Qanun LKS in Ace (Alidar & Maulana, 2019). Meanwhile, other provinces are still lagging in Sharia economic integration due to weak institutional frameworks and inadequate local policy support. As Priyadi (2025) emphasized, the success of Sharia economic transformation is highly dependent on institutional strength as a pillar of justice and economic welfare. The lack of institutional synergy and limited integrated data between institutions hamper the measurement of the real contribution of each entity in the Sharia economic ecosystem. Research indicates that integration between ZISWAF institutions and MSMEs, combined with the active involvement of local governments, is crucial for strengthening the Sharia economic ecosystem. In addition, Sharia economic principles, public trust, and innovation in Sharia financial products have a significant impact on microeconomic growth in regions such as Aceh, underscoring the importance of an integrated, data-driven approach and institutional synergy in driving inclusive and sustainable growth (Ilhamiwati et al., 2024).

Discussion

Regional Disparities and Regulatory Support

The results of this study reveal significant disparities in the implementation of Sharia economics across regions in Indonesia. Then, Provinces such as West Java and Aceh have shown rapid progress due to the support of regional policies, special regulations, and active supporting institutions. Local governments in these two provinces have successfully built an institutional framework for Sharia economics that simultaneously encourages community participation, business actors, and financial institutions. Meanwhile, many other regions have not shown the expected performance due to the need for regulatory encouragement to develop sharia economics (Aldi et al., 2014; Majid et al., 2022).

Integration of ZISWAF Institutions and MSMEs

One of the main challenges in the national Sharia economic ecosystem is the lack of integration between ZISWAF institutions and the real sector, especially MSMEs. ZISWAF has enormous potential to support Sharia-based productive financing. This integration is not yet optimal because ZISWAF institutions are still primarily oriented toward consumer distribution, and few have established long-term economic partnership models with micro-entrepreneurs. In addition, inconsistencies in the management and utilization of ZISWAF funds between institutions also weaken their contribution to local economic development (Juwaini et al., 2022; Syamsuri et al., 2023).

Data Challenges and Inter-Institutional Synergy

The limitations of an integrated data system are the primary obstacle to mapping the actual contribution of entities in the Sharia economic ecosystem. The disconnection between reporting systems of financial, social, and government institutions results in low program coordination effectiveness and policy duplication. This also contributes to the lack of accountability and the difficulty in formulating evidence-based Sharia economic development strategies. Therefore, the digitalization of the Sharia economic information system is necessary, enabling access across sectors to enhance transparency, efficiency, and data-driven planning (KNEKS, 2005; Sangaswari et al., 2024).

The Urgency of Collaborative and Ecosystem-Based Approaches

To address the challenges of institutional disparity and fragmentation, an ecosystem-based approach is needed that synergistically integrates the social (ZISWAF), financial (Sharia banks and fintech), and business (Sharia MSMEs and cooperatives) sectors. This collaboration needs to be strengthened through the development of inclusive national regulations, the

Vol. 2, No. 1, May, 2025

https://journal.e-ice.id/index.php/icestra/index

preparation of regional roadmaps, and the empowerment of local human resources. Research by Ilhamiwati et al. (2024) indicates that when Sharia principles, public trust, and financial innovation are developed holistically, microeconomic growth is expected to increase significantly. Therefore, multi-sector collaboration and data integration needs to be a national policy priority in developing an equitable and sustainable Sharia economy.

Conclusion

Regional disparities, weak institutional synergy, and limited integrated data are the main challenges in developing the Sharia economic ecosystem in Indonesia. Provinces such as West Java and Aceh demonstrate that local regulatory support and stakeholder collaboration can significantly drive Sharia economic growth. However, for all regions to move simultaneously, a national strategy that emphasizes cross-sector integration between ZISWAF institutions, MSMEs, and Sharia finance is needed based on data and digital technology. An inclusive and collaborative ecosystem approach is key to realizing the real contribution of the Sharia economy to national development equitably and sustainably.

Acknowledgements

The author would like to thank the open access literature providers supporting this research's implementation.

References

- Aji, G., Kamila, M. N., Usifa, N., & Setiowati, I. (2023). Tingkat Keterlibatan Lembaga Keuangan Syariah Dalam Pemberdayaan UMKM di Indonesia. *Jurnal Penelitian Ilmu Ekonomi Dan Keuangan Syariah*, 2(1), 21–33. https://doi.org/10.59059/jupiekes.v2i1.791.
- Aldi, Andika, & Ishmah. (2014). Perkembangan Ekonomi Syariah di Jawa Barat Bisa Jadi Referensi Daerah Lain. KNEKS. https://www.kneks.go.id/berita/295/perkembangan-ekonomi-syariah-di-jawa-barat-bisa-jadi-referensi-daerah-lain?category=1.
- Alidar, E., & Maulana, M. (2019). Peluang dan Tantangan Penerapan Qanun Nomor 11 Tahun 2018 Tentang Lembaga Keuangan Syariah di Aceh. In *Sustainability (Switzerland)* (Vol. 11, Issue 1). Dinas Syariat Islam Ace.
- Anggraini, R. D., Dewi, N. D., & Rofiq, M. (2024). Optimalisasi Potensi Wakaf di Indonesia: Tantangan dan Peran Digitalisasi dalam Penguatan Manfaat Wakaf bagi Masyarakat. *Journal of Islamic Business Management Studies*, 5(1), 60–67. https://doi.org/10.51875/jibms.v5i1.292.
- Aprilia, T., Sari, R. M., Adawiyah, R., Efrilia, D., Anggesta, L., & Handayani, T. L. (2024). Peran Ekonomi Islam Dalam Pembangunan Ekonomi Nasional Yang Berkelanjutan di Era Society 5.0. *Journal Of Economis and Business*, 2(2), 227–237. https://doi.org/10.61994/econis.v2i2.498.
- Ariza, A. N. W., Sukartono, A. B., Susilo, A. T., Gunawan, A., & Abadi, M. T. (2024). Peran Institusi Zakat Dan Wakaf Sebagai Pilar Dalam Sistem Perekonomian Indonesia. *Jurnal Ilmiah Research and Development Student*, 2(1), 108–115. https://doi.org/10.59024/jis.v2i1.571.
- Azwar, A. (2024). Islamic capital market support in the Indonesian halal industry development: SWOT analysis. *Review of Islamic Social Finance and Entrepreneurship*, 3(1), 77–92. https://doi.org/10.20885/risfe.vol3.iss1.art6.
- Batubara, M., & Nasution, I. W. (2023). Pasar Modal Syariah sebagai Pilar Pendukung Pertumbuhan Industri Halal: Sebuah Tinjauan Komprehensif. Reslaj: Religion Education Social Laa Roiba Journal, 6(3), 2170–2179. https://doi.org/10.47467/reslaj.v6i3.6008.
- Bilqis, A. H. (2023). Meningkatkan Pertumbuhan Ekonomi Indonesia di Pasar Global melalui Strategi Pemasaran Produk Halal. *Jurnal Manajemen Bisnis Syariah*, 1(1), 1–8. https://ejournal.alkifayahriau.ac.id/index.php/attajir/article/view/409.

Vol. 2, No. 1, May, 2025

https://journal.e-ice.id/index.php/icestra/index

- Darmawan, S. (2024). Pengembangan Industri Halal: Peluang dan Tantangan dalam Ekonomi Islam. *Jurnal Sahmiyya*, *3*(2), 443–451. https://e-journal.uingusdur.ac.id/sahmiyya/article/view/8468
- Fajar, A., Wibowo, E. S., & Rafiuddin, M. (2024). Masa Depan Ekonomi Syariah di Indonesia: Sebuah Analisis Kritis Tantangan dan Solusinya. *Jurnal Ekonomi Syariah*, 4(1), 29–44. https://doi.org/10.71247/rmryvt50.
- Fitriyani, Y., Putriana, A., Abdillah, M. R., & Saraswati, I. (2025). The Effectiveness of the Distribution of Zakat, Infaq, and Sadaqah Funds by BAZNAS: a Comparative Study of South Kalimantan and West Java Provinces 2019-2023. *Jurnal Akuntansi Dan Keuangan Islam*, 13(April), 31–50. https://doi.org/10.61111/jakis.v13i1.852.
- Gandasari, I. M., Cahyanti, Y. D., Wibowo, P. P., & Rosviana, M. I. (2024). Prospek Fintech Syariah 2025: Tren, Inovasi, dan Peran Asosiasi dalam Pertumbuhan Ekonomi. *Jurnal ISECO*, *3*(1), 128–136.
- Haerunniza, F. A., & Muhammad, R. (2024). Wakaf tunai dari perspektif generasi milenial. Proceeding of National Conference on Accounting & Finance, 6, 111–119. https://journal.uii.ac.id/NCAF/article/view/32789.
- Hidayat, T. (2023). Analisis Kebijakan Pemerintah dalam Mendorong Pertumbuhan Ekonomi Syariah. *Jurnal Manajemen Bisnis Syariah*, 1(1), 1–8. https://ejournal.alkifayahriau.ac.id/index.php/attajir/article/view/376.
- Hidayat, Y., Machmud, A., Zulhuda, S., & Suartini, S. (2024). Legal aspects and government policy in increasing the role of MSMEs in the Halal ecosystem. *F1000Research*, *13*, 722. https://doi.org/10.12688/f1000research.148322.1
- Ilhamiwati, M., Bambang, B., & Rafik, Z. (2024). Pengaruh Prinsip Ekonomi Syariah, Kepercayaan Masyarakat, dan Inovasi Produk Keuangan Syariah terhadap Pertumbuhan Ekonomi Mikro di Aceh. *Jurnal Bisnis Dan Manajemen West Science*, 3(02), 178–189. https://doi.org/10.58812/jbmws.v3i02.1181.
- Indonesia, B., & Indonesia, B. W. (2016). Direktori Pemberdayaan Ziswaf.
- Irsan, & Utama, M. (2016). Kajian Filsafat Ilmu terhadap Pertambangan Batubara sebagai Upaya Meningkatkan Kesejahteraan Rakyat Indonesia. *Jurnal Hukum IUS QUIA IUSTUM*, 23(4), 633–651. https://doi.org/10.20885/iustum.vol23.iss4.art6.
- Juwaini, A., Aryo, B., Budiarto, U., Firmansyah, E. J. R., Saktiawan, I. R., Aditya, A., Zulhaj, A., Jamilullah, Paramita, A., Ahmad, M., Fauzia, A. S., & Amru, N. (2022). Formula Keuangan Islam untuk Mewujudkan UMKM Naik Kelas. Dd Publishing.
- Kasudin, Maryati, T., Rusmalawati, E., Duriyat, M., & Hilmy, M. (2024). Manajemen Pendidikan Pesantren: Penerapan Strategi Pengembangan. *JEID: Journal of Educational Integration and Development*, 4(4), 258–270. https://doi.org/10.55868/jeid.v4i4.367.
- KNEKS. (2005). Strategi Nasional: Literasi dan Inkluasi Ekonomi dan Keuangan Syariah Indonesia. https://www.researchgate.net/profile/Tuti-Herawati/publication/269039074_Strategi_Nasional_Penelitian_Agroforestri/links/547e3e 200cf2de80e7cc5510/Strategi-Nasional-Penelitian-Agroforestri.pdf
- Luntajo, M. M. R., & Hasan, F. (2023). Optimalisasi Potensi Pengelolaan Zakat di Indonesia melalui Integrasi Teknologi. *Al-'Aqdu: Journal of Islamic Economics Law*, *3*(1), 14. https://doi.org/10.30984/ajiel.v3i1.2577.
- Majid, M. S. A., Zikran, G., Agustina, M., Kamal, M., & Wahid, N. A. (2022). Optimalisasi Peran Lembaga Keuangan Syariah dalam Peningkatan Perekonomian Aceh yang Bebas Riba: Analisis Penguatan Implementasi Qanun Aceh No. 11 Tahun 2018 tentang Lembaga Keuangan Syariah. In *Dinas Syariat Islam Aceh*. Dinas Syariat Islam Aceh.
- Masykur, M., Hakim, L., & Kuat. (2023). Fundamental Cryptocurrency (Tinjauan Konseptual dan Ekonomi Syariah). *Ats-Tsarwah*, 4(2), 20–35. https://e-

Vol. 2, No. 1, May, 2025

https://journal.e-ice.id/index.php/icestra/index

- journal.stishid.ac.id/index.php/ats-tsarwah/article/view/314.
- Mutmainnah, M., & Yuwana, S. I. P. (2024). Strategi Ekonomi Syariah dalam Meningkatkan Stabilitas Ekonomi Indonesia. *Jurnal Ekonomi Dan Bisnis Islam (JEBI)*, 4(1), 1–12. https://doi.org/10.56013/jebi.v4i1.2694.
- Panggabean, A. R. (2024). Revolusi lembaga keuangan syariah dalam teknologi dan kolaborasi fintech [UIN Syekh Ali Hasan Ahmad Addary Padangsidimpuan]. In *UIN Syekh Ali Hasan Ahmad Addary Padangsidimpuan*. https://etd.uinsyahada.ac.id/11541/.
- PPN/Bappenas, K. (2018). Masterplan Ekonomi Syariah Indonesia 2019-2024. In *Kementerian Perencanaan Pembangunan Nasional/ Badan Perencanaan Pembangunan Nasional*. https://knks.go.id/storage/upload/1573459280-Masterplan Eksyar_Preview.pdf
- Priyadi, U. (2025). Pidato Pengukuhan Profesor: Kelembagaan sebagai Pilar Kesejahteraan dan Keadilan dalam Transformasi Ekonomi Global dan Ekonomi Syariah.
- Purnama, R., & Nurrachmi, R. (2024). Penguatan Halal Value Chain pada Klaster Makanan dan Minuman di Indonesia. *PJIEFAS: Postgraduated Journal of Islamic Economics, Finances and Accounting Studies Volume*, 3(2), 222–246. https://jurnal.tazkia.ac.id/index.php/irtiqo/article/view/442.
- Putri, B. P., Fasa, M. I., & Suharto. (2022). Implementasi Analisis Swot Dalam Strategi Pemasaran Pada Pengembangan Perbankan Syariah Di Indonesia. *Jurnal Aplikasi Bisnis*, 19(2), 209–220. https://doi.org/10.20885/jabis.vol19.iss2.art2.
- Qalbia, F., & Saputra, M. R. (2024). Transformasi Digital dan Kewirausahaan Syariah di Era Modernitas: Peluang dan Tantangan dalam Ekonomi Syariah di Indonesia. *Jurnal Manajemen Dan Bisnis Ekonomi*, 2(2), 389–408. https://doi.org/10.54066/jmbe-itb.v3i1.2665.
- Quraisy, M., Sari, C. A., Hidayati, N., & Dewandaru, G. (2019). Laporan Perkembangan Ekonomi Syariah Daerah 2019-2020. *Komite Nasional Ekonomi Dan Keuangan Syariah (KNEKS)*, 1–485.
- Rama, A. (2015). Analisis Kerangka Regulasi Model Shariah Governance Lembaga Keuangan Syariah Di Indonesia. *Journal of Islamic Economics Lariba*, 1(1), 1–15. https://doi.org/10.20885/jielariba.vol1.iss1.art1.
- Rozalinda, R. (2020). Potret Perbankan Syariah Di Indonesia. *Al-'Adl*, 7(2), 15–38. https://doi.org/10.31332/aladl.v7i2.217.
- Sadjab, W. P., Tenda, M. P., Lumare, M. A., & Sinolungan, L. (2024). The Influence of Discipline on Service Quality among Aryaduta Manado Hotel Bar Employees. *Journal of Multi-Disciplines Science (Icecomb)*, 2(1), 21–33. https://doi.org/10.59921/icecomb.v2i1.26
- Safei, A. A. (2021). The formula of Islamic community development in Indonesia through the social entrepreneurship approach. *Religious: Jurnal Studi Agama-Agama Dan Lintas Budaya*, 5(1), 47–58. https://doi.org/10.15575/rjsalb.v5i1.9685.
- Safitri, A. A. D., & Hammam. (2025). Analisis Strategi Pengembangan Kemandirian Ekonomi Pesantren dalam Menunjang Ekosistem Halal di Kabupaten Bangkalan (Studi pada Pondok Pesantren Al Falah Kepang). *Maslahah: Jurnal Manajemen Dan Ekonomi Syariah*, 3(1), 13–30. https://doi.org/10.59059/maslahah.v3i1.1725.
- Sangaswari, G. O., Haq, R. T. Al, Permadi, R. A., & Parhan, M. (2024). Digitalisasi Ekonomi Islam di Indonesia: Antara Potensi dan Tantangan. *Jurnal Ilmiah Wahana Pendidikan*, 10, 445–453. https://www.jurnal.peneliti.net/index.php/JIWP/article/view/11306.
- Sjaiful, E. (2023). The Role of Talent for Entrepreneurs. *Journal of Multi-Disciplines Science (Icecomb)*, 2(1), 56–64. https://doi.org/10.59921/icecomb.v2i1.14
- Sukmana, R., Ratnasari, R. T., Rahman, A. A., Othman, A. N., Kirana, K. C., Nizar, M., Sari, N. S., Lestari, K. T., & Bayuni, A. (2025). *Pengembangan Ekosistem Halal Berdasarkan Inovasi Wakaf: Kajian Teori dan Praktik di Indonesia* (Issue January). Yayasan Rahmazar Kurnia Jaya. Syahputra, A., Ismaulina, I., Khairina, K., Zulfikar, Z., & Rofizar, H. (2022). Pendekatan

Vol. 2, No. 1, May, 2025

https://journal.e-ice.id/index.php/icestra/index

- Ekonomi Syariah Bagi Pemberdayaan Ekonomi Pesantren. *Dimasejati: Jurnal Pengabdian Kepada Masyarakat*, 4(1), 116. https://doi.org/10.24235/dimasejati.v4i1.10823.
- Syamsuri, Khotimah, H., Zahra, D. N., & Fadhilah, L. N. (2023). Mengukur Tingkat Social Value Chain Melalui Optimalisasi Pengelolaan Ziswaf Di Indonesia. *Jurnal Al-Mubin*, 6(1), 111–120. https://doi.org/10.51192/almubin.v6i01.424.
- Wati, K., Putri, N. A., & Zulaikha, S. (2022). Perkembangan Ekonomi Islam di Indonesia antara Peluang dan Tantangan. *Journal Islamic Education*, 8(1), 29–47. https://maryamsejahtera.com/index.php/Education/article/view/655.
- Yulianti, R. T. (2009). Manajemen Risiko Perbankan Syari'ah. *La_Rib*, *3*(2), 151–165. https://doi.org/10.20885/lariba.vol3.iss2.art2.
- Zakat, T. R. F. (2020). Analisis Kesiapan Lembaga Amil Zakat dalam Menghadapi Era Digital.